

# What kind of leader are you?

With Sarah Jones

# Today's outline



What is your leadership style?

Defining your style

 Getting results – situational leadership

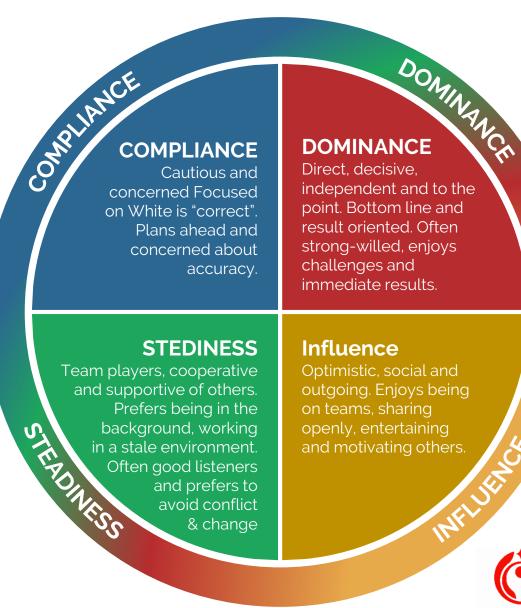
 How does this help with performance & results





### Health warning!

- We are all a combination of styles – and degrees
- Under pressure our default style will come to the fore
- Every style has its strengths
  every style its weaknesses
- Review your role which traits work? What do you need to improve?



Sarah-J



# DISC styles – A bit of fun



**D** = James Bond I = Austin Powers

S = C3PO from Star Wars C = Sherlock Holmes

# Leadership style – DISC profiling



Do you have any friends who Do you know someone who is are great communicators and assertive, to the point, and friendly to everyone they wants the bottom line? meet? Some people are forceful, Some people are optimistic, direct, and strong-willed. This is Style This is Style friendly, and talkative Do you have any family Have you ever worked with members who are good someone who enjoys gathering facts and details listeners and great team This is Style This is Style and is through in all activities players? Some people are steady, Some people are precise, patient, loyal, and practical. sensitive, and analytical.

## Find your style – starter for 10



	Column 1	Column 2	Column 3	Column 4
1	Directing	Influencing	Steady	Cautious
2	Self-Certain	Optimistic	Deliberate	Restrained
3	Adventurous	Enthusiastic	Predictable	Logical
4	Decisive	Open	Patient	Analytical
5	Darling	Impulsive	Stable	Precise
6	Competitive	Persuading	Accommodating	Curious
7	Assertive	Talkative	Modest	Tactful
8	Experimenting	Charming	Easy Going	Consistent
9	Forceful	Sensitive	Sincere	Perfectionist
	Total	Total	Total	Total





- High competence
- Variable commitment
- Needs support

S2 "Disillusioned learner"

- Variable competence
- Low commitment
- Needs coaching

S4 "Self-reliant achiever"

- High competence
- Variable commitment
- Needs delegated authority

S1 "Enthusiastic beginner"

- Low Competence
- High Commitment
- Needs strong direction

**Directive Leadership** 



#### Team Development Stages

#### Norming

- Agreement and Consensus
- Clear Roles and Responsibility
- Facilitation

- Adjourning
- Task completion
- Good feeling about achievement
- Recognition

- Conflict
- Increased clarity of purpose
- Power Struggles
- Coaching

Storming

- Clear Vision & purpose
- Focus on goal achievement
- Delegation

#### Performing

### Top 5 Mistakes



1. No clear vision

2. No Clear Roles

3. Poor Communication

4. No buy in – scared to Rock the Boat

5. Failure To Recognise Talents and Styles

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#### Sarah



#### Jones

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Sarah-J Coaching



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